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Snow Call Line
556-SNOW

Call the 21st Space Wing Snow Call Line for current information on weather delays or closures at Peterson AFB.

Globetrotters visit the mountain

By Staff Sgt. Melanie Epperson
 21st Space Wing Public Affairs

The Harlem Globetrotters toured Cheyenne Mountain Air Force Station Jan. 17 as part of their 2002 "Unforgettable" North American tour, during which they will play more than 200 games across the United States and Canada.

"We are very excited that NORAD has invited the Harlem Globetrotters to this important and vital command center," said owner and chairman Mannie Jackson. "The Globetrotters have been just about everywhere in the world, but this is one of few places we haven't seen yet - and is one that will surely be treasured. To be invited during these difficult times to see how our country defends itself is truly an honor."

The team was given a presentation in the Technical Support Facility briefing room about the station's history and a tour inside the mountain of NORAD's command center.

After the TSF presentation, Charles "Tex" Harrison, Globetrotters' coach, presented Brig. Gen. James D. Hunter, Cheyenne Mountain Operations Center vice commander, and Col. Benjamin F. Osler, 721st Support Group commander, with autographed red-white-



Photo by Staff Sgt. Melanie Epperson

The Harlem Globetrotters show Cheyenne Mountain Air Force Station personnel why they're the world's premier basketball demonstration team.

and-blue basketballs.

Brig. Gen. Michael C. Gould, Cheyenne Mountain Operations Center commander, explained some of the roles NORAD plays in the nation's security. He then presented the Globetrotters with a framed picture of the portal entrance to CMAFS and gave each team member a commander's coin.

Gould also received an autographed basketball from Harrison and the Globetrotters.

When the tour ended, troops had a chance to see the team in action on an improvised court inside the mountain.

The Globetrotters strutted their stuff, their anthem "Sweet Georgia Brown" blaring over the loudspeakers, as they were introduced to the crowd one-by-one.

At the conclusion of their on-the-court antics, the Globetrotters talked to the troops and signed autographs for their many fans.



Photo by Senior Airman Shane Sharp

Tail tail

Aircraft recovery specialists remove the tail section of the C-121T Warning Star at Peterson's Air and Space Museum. The tail section will undergo repairs and repainting.

Around the Wing

As you are all well aware, our wing has faced significant challenges the last six months. We prepared for and then successfully executed the simulated tasks of the ORI and then, without missing a beat, we transitioned to a real-world wartime status on September 11. During October and November, we worked through increased security measures to protect our base and deployed wing personnel around the world to support Operation ENDURING FREEDOM. Winter and the holidays came in December and January, but brought no let up in our force protection posture or our operations tempo as we continued to support OEF.

Throughout this critical period of time, we have done our mission superbly and we have done our mission safely. In fact, during the 55 days from August 2 through September 27, the 21st Space Wing did not have a single, reportable mishap. As I write this letter, the wing has just completed another 46 days, to include all of the holiday season, without a reportable mishap. In these key times, we have protected both our people and our resources through an outstanding safety focus despite the sustained, extended workdays and increased risk exposure on duty.

This level of effort does not come without sacrifice and dedication. Long hours and extended duty days place an increased premium on personal time and demand sacrifices from both you and your family. In recognition of your untiring efforts and the outstanding personal choices that have kept our wing both safe and fully engaged around the globe, I am designating February 1 as a 21st Space Wing Goal Day.

In the last six months, your efforts have made our wing consistently "first in the fight" and helped project space power deep into the caves of Afghanistan. Enjoy the goal day—you've earned it—and I'll see you back here, safely, after the weekend.

C. ROBERT KEHLER
Brigadier General, USAF
Commander, 21st Space Wing

Action Line

QUESTION: Why couldn't I get on base with a valid ID card and a good registration for my car? Recently, I separated from the military, and when I tried to come on base to conduct business with finance, Pass and ID wouldn't let me on base. They didn't seem very cooperative. People at finance were very cooperative and said they would fax my paper work and mail me the originals. I understand there is a heightened threat level. But again, there must be some compromise.

ANSWER: Due to our heightened security posture, only

those with an Active Duty Military ID card, Retired Military ID card, Civilian ID card or Dependent ID card are allowed unescorted access to Peterson. We regret this situation, but in order to provide a safe and secure environment for the Peterson AFB populace we must have strict entry controls. If you have any questions, please call SSgt. Chad Schroeder, 21st Security Forces Squadron, at 6-4677.

Submitting Action Lines

To submit an Action Line call 556-7777 or fax your question to 556-7848.



Brig. Gen. Bob Kehler
21st SW commander

Space Observer

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21st Space Wing Commander

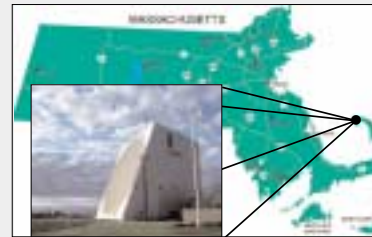
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21st Space Wing



GSU

At a Glance



Unit: 6th Space Warning Squadron

Location: Cape Cod Air Force Station, Mass.

Mission: The 6th SWS is primarily responsible for detecting sea-launched ballistic missiles fired from submarines in the Atlantic Ocean.

The unit then determines how many missiles were launched and their probable destination, and reports that to the North American Aerospace Defense Command's Missile Warning Center, Cheyenne Mountain Air Force Station; U.S. Strategic Command, Offutt AFB; and National Command Authorities.

This unit helps form a two-layered, worldwide network of missile warning systems. The system also detects intercontinental ballistic missiles launched toward North America.

In addition, the squadron helps track earth-orbiting satellites, and reports that information to U.S. Space Command's Space Control Center at Cheyenne Mountain AFS. This information is combined with information from other sensors to form a satellite catalog.

The squadron is responsible for monitoring and tracking nearly 9,500 manmade objects in space, ranging from the size of a baseball to the Mir Space Station.

News Briefs

ENLISTED PROMOTION CEREMONY CHANGE -

The enlisted promotion and NCO induction ceremony scheduled for Feb. 1 is rescheduled for Feb. 4 at the enlisted club. For more information contact your unit first sergeant.

Kaczor at 333-3752.

■ 50th Space Wing/Space Warfare Center - 2nd Lt. Damion Barbour at 567-5612.

For details, call Jeri Andrews at 638-1305.

NATIONAL PRAYER

LUNCHEON - The Peterson Air Force Base Chapel will host the National Prayer Luncheon at 11:30 a.m. Feb. 5 at the Officers' Club.

Chaplain (Col.) David M. Park, Command Chaplain, Air Force Space Command, is the guest speaker.

Tickets are available through unit first sergeants at \$7 each. The deadline to buy tickets is Jan. 30

ANNUAL AWARDS

BANQUET TICKETS - The 21st Space Wing Annual Awards Banquet is 6 p.m. Feb. 7 at the Enlisted Club. Tickets are on sale through Feb. 4.

For more information, contact any first sergeant.

AIR FORCE BALL - The Air Force Ball is slated for Feb. 1 at the Sheraton Colorado Springs Hotel.

Tickets are available through the following representatives:

■ NORAD/USSPACE - Lt. Col. Mike Hennessy at 554-3442.

■ AFSPC/ Cheyenne Mountain - Maj. Penny Heininger at 554-2442.

■ 21st Space Wing - Maj. Craig Biondo at 556-1430 or Senior Master Sgt. Brad Steininger at 556-1714.

■ 367th Recruiting Squadron - Capt. Jeff Gibson at 554-1246.

■ USAFA/ 10th Air Base Wing - 1st Lt. Joy

Base responds during first wing exercise since Sept. 11

Base emergency response personnel jumped into action Jan. 17 during the first wing exercise since Sept. 11.

"The focus of the exercise was to stress to base agencies that we must keep an anti-terrorism mind set," said Capt. Carlos Garcia, 21st Space Wing

Inspector General office.

"Although several months have passed since Sept. 11 it is still important to stay alert," added Garcia.

The exercise involved a simulated hostage situation on a school bus that was crashed into Building 1038.



Members of the 21st Security Forces Squadron take cover during a simulated hostage situation Jan. 17. The simulated hostage crisis involved school children on the bus in the background. The exercise was the first wing exercise since Sept. 11.



Photos by Capt. Carlos Garcia

Base firefighters carry a security forces member injured in a simulated explosion during the hostage situation exercise.

VITA representatives ready to assist Peterson Complex with filing taxes

The Peterson Volunteer Income Tax Assistance (VITA) program is gearing up for the 2002 tax season. Volunteers will be available to assist in the preparation of tax returns from 4 February to 15 April 2002.

The program this year is decentralized, with IRS-trained Volunteer Income Tax Assistance (VITA) representatives available throughout the base squadrons and units. To get help with your tax returns, contact your unit VITA according to the list below. If your unit isn't listed, call your first sergeant to get the representative's name.

You may have heard, you get the quickest action for a refund if you use IRS *e-file* with direct deposit. We can file your Colorado state return electronically, too, thereby helping speed that refund.

Retirees should call the tax center at 556-5213 to set an appointment for assistance with their tax returns.

810th Medical Operations Squadron
Staff Sgt. Cindy Alexander, 556-1156

10th Dental Squadron
Tech. Sgt. Teres Cooksey, 556-1610

12th Space Warning Squadron

Tech. Sgt. Walter Wright, DSN 268-3840 ext 2869
1st Space Control Squadron
Capt. James Thompson, 2-4409

Staff Sgt. Kimberly Harris, 2-3179

21st Civil Engineer Squadron
Senior Master Sgt. Michael Helms, 556-8411
Staff Sgt. Michael Hulverson, 556-9091

21st Construction Squadron
Karen Davis, 556-4944
21st Comptroller Squadron
Lawrence Duncan, 556-7463
Senior Airman Stephanie Rudge, 556-7579

21st Communications Squadron
Master Sgt. Gregory Bell, 556-1781
Master Sgt. Michael P. Morris, 556-6591

21st Logistics Support Squadron
Master Sgt. James Huber, 556-7728
Master Sgt. Lena Thomas 556-6277

Staff Sgt. Lisa Reyes, 556-4072

21st Mission Support Squadron
Staff Sgt. Ezekiel Jimenez, 556-7189

21st Operations Group
Master Sgt. Rick Green, 556-7916

Senior Master Sgt. David Lawrence, 556-4237
21st Operations Support Squadron
Staff Sgt. Jennifer Mullinix, 556-4778
21st Security Forces Squadron
Airman 1st Class Bonnie Edwards, 556-4670
Staff Sgt. Tisha Gerrell, 556-4025

21st Services Squadron
1st Lt. Chrystal Putnam, 556-6295
21st Space Wing Operations Center

Tech. Sgt. Crispino Santos, 556-4555
21st SW Director of Staff
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Air Force Audit Agency
Dale Sampson, 556-4272

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Lt. Col. Jeffrey Rattray, 556-5873

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Master Sgt. Michael Cullipher, 556-6367

NORAD/USSPACECOM
Master Sgt. Glen Marks, 554-2648
HQ NORAD-USSPACECOM

YNC Ed Perez, 554-5959
Master Sgt. Jeffrey Hamlin, 554-3813
YN2 Bernard Whitney, 554-5869

AFSPC
Lee LaFlam, 554-5054
Maj. Andrew Smith, 556-7451
Maj. Eric Spittle, 554-1025

AFSPC/CSS
Douglas Ritchie, 554-3353
Capt. Thomas Enright, 554-2514
Tech. Sgt. Lynn Hahn, 554-9594

AFSPC/CVYR
Lt. Col. Lynnette Whitsel, 554-4104

AFSPC/IG
Raymond Gross, 556-7473
AFSPC/INSC
Tech Sgt. Thomas Clark, 554-2402

AFSPC/SCZ
Master Sgt. Wayne Ince, 554-2547

HQ AFSPC/BA
Tech Sgt. Eric Thomas, 556-9959

HQ AFSPC/CEV
Kelly Crone, 554-9733

HQ AFSPC/DP
Maj. Frank Mills, 554-3470
HQ AFSPC/FM
Master Sgt. James Parker, 554-5126

HQ AFSPC/IGISE
Capt. Shannon O'Boyle, 556-7051

HQ AFSPC/LG
Master Sgt. Joseph Amos, 554-5011

Master Sgt. Larry Wilder, 554-5329
HQ AFSPC/SEMV

Capt. Kenneth Peachey, 554-2616
HQ AFSPC/XPX
Maj. Ronald Belyan, 554-2595
USSPACECOM/J26M

Tech Sgt. Robert McFadden, 554-6645
USSPACECOM/J5
LCDR Allen Walker, 554-6007

HQ USSPACECOM/J3
Capt. Jeffrey Stivers, 554-3929

76th SPCS
Capt. Christine Karpel, 554-1705
Staff Sgt. Douglas Barton, 554-1776

721st CES
Master Sgt. Vincent Thomas, 474-3657

721st CS
1st Lt. Quentin Cox, 474-3926
2nd Lt. Scott Olson, 474-2192
Master Sgt. Dale Dillon, 474-3605

721st SPTG
1st Lt. Mark Cowden, 474-2055
CMOC/CVS
Lt. Derek Paul, 474-3952

SPACE SPECIAL ACTIVITIES/J38D
ET2 Edward Tucker, 474-4482
302nd Airlift Wing
Master Sgt. Rick Molina, 556-7369

Learning your ABCs

Course offers new lieutenants basics of Air Force doctrine

By 2nd Lt. Suzie Kohout
21st Space Wing Public Affairs

One of the Air Force's most recent innovations in professional military education is a program called the Aerospace Basic Course, developed for newly commissioned second lieutenants and select Department of Defense civilians.

The ABC planning phases began in 1996 when general officers at the Corona conference identified inconsistencies in training with incoming second lieutenants.

"Air Force senior leader-

ship recognized deficiencies in junior officer training and wanted to give them a leg up in order to have (them) understand the family business," said Maj. Timothy McPharlin, 36th Blackhawk Squadron Commander.

Some deficiencies identified at Corona were lack of appreciation for core values, lack of understanding of core competencies, inability to recognize how aerospace power works in joint operations, and misunderstanding of the importance of teamwork.

ABC is designed to teach second lieutenants the

importance of air and space theory, doctrine, and core competencies. This is accomplished during a four-week course.

During ABC, lieutenants meet daily in a classroom or lecture hall. Training and education are provided in phases: Phase I-fundamentals of aerospace power; Phase II- doctrine and core competencies; Phase III- aerospace campaigns; and Phase IV- wargame exercise.

The course also includes team-building exercises where, at least once a week, team flights get out of the

classroom and train together to solve leadership problems. McPharlin said that the ABC lieutenant's only focus is 100 percent attention to the profession of arms and to the application of aerospace power.

It is the ABC's mission to inspire new Air Force officers to emulate the behaviors of airmen who understand and live by USAF core values, can articulate and demonstrate USAF core competencies, and are dedicated warriors in the world's most respected aerospace force.

Essentially ABC brings lieutenants from different

commissioning sources and different backgrounds together, in an environment where they can merge as a team over the four-week period. By course end, they share a common level of knowledge and understanding of the Air Force.

Former Air Education and Training Command Commander, Gen. Hal Hornburg said, "Our job is to create airmen – to give birth to airmen – to take America's sons and daughters and transform them into something bigger than what they were when we got them."

Annual awards banquet to honor Peterson's best

By Master Sgt. D.K. Grant
21st Space Wing Public Affairs

Military members and civilian employees from 21st Space Wing units around the world will gather at Peterson Air Force Base Feb. 7 to participate in a banquet and ceremony in honor of the wing's annual awards nominees.

Evening honorees will include the following award nominees:

Company grade officers

Capt. Elizabeth A. Autrey, 21st Support Group
Capt. Jonathan P. Davis, 21st Operations Group
Capt. Nathan Kearns, 21st Space Wing staff
Capt. Jeffrey D. Holt, 21st Logistics Group
1st Lt. Mark A. Cowden, 721st SPTG

Category III civilians

Maureen P. Atwood, 21st LG
James C. Benavides, 21st OG
Wayne H. Porter, wing staff

Daniel C. Schofield, 21st SPTG

Category II civilians

Christie A. Bond, wing staff
Steven M. Lopez, 21st SPTG
Lisa M. Myers, 21st LG
Frank J. Simon, 21st OG
Darla K. Wetsch, 721st SPTG

Category I civilian

Kathy J. Carnes, 21st LG
Eileen R. Cox, Wing staff
John C. Fletcher, 21st SPTG
Lois T. Foy, 21st OG

Senior noncommissioned officer

Senior Master Sgt. Torrys J. Johnson, 721st SPTG
Senior Master Sgt. Bruce A. Knight, 21st OG
Senior Master Sgt. Bradley W. Steininger, wing staff
Master Sgt. Mark E. Barner, 21st SPTG
Master Sgt. Lena M. Thomas, 21st LG

Noncommissioned officer

Master Sgt. Christine S. Pickney, 721st SPTG

Tech. Sgt. Allen J. Carpenter, 21st LG

Tech. Sgt. Timothy E. Winfree, 21st SPTG
Staff Sgt. Douglas A. Pinard, 21st OG
Staff Sgt. Robert K. Young, wing staff

Airman

Senior Airman Bonnie M. Edwards, 21st SPTG
Senior Airman Travis W. McNichols, 721st SPTG
Senior Airman Kelly A. Robles, 21st LG

Senior Airman Calvin G. Roebuck, Jr., 21st OG
Senior Airman Shane M. Sharp, wing staff

First sergeant

Master Sgt. Robert D. Brooks, 21st SPTG
Master Sgt. Russell D. Hastings, 21st OG
Master Sgt. Cheryl L. Moravec, 21st LG

In addition to wing annual awards, the High

Frontier Honor Guard (composed of team members from Peterson, Buckley Air Force Base, Schriever Air Force Base, Cheyenne Mountain Air Force Station, and the Air Force Academy) will recognize its annual award nominees and name annual winners during the Feb. 7 banquet. Nominees include the following:

Officers

2nd Lt. Christopher Connolly, 50th Operations Support Squadron, Schriever AFB
2nd Lt. Joshua D. Reeves, 21st Services Squadron

NCOs

Tech. Sgt. Michael J. Meyer, Cheyenne Mountain Operations Center
Staff Sgt. David Hodd, 3 Space Operations Squadron, Schriever AFB
Staff Sgt. Zsanine N. McKinley, 10th Dental Squadron

Staff Sgt. Felipe Toro, 460th Services, Buckley AFB

Airmen
Airman 1st Class Marques A. Fobbs, 2nd Space Warning Squadron, Buckley AFB
Airman 1st Class Quentin Manson III, 2nd SWS
Airman 1st Class David Smith, 50th Communication Squadron, Schriever AFB

According to Chief Master Sgt. Andy Laning, planning committee chairman, the annual competition is stiff, but the nominees represent the best of the best throughout the wing.

"Ninety-eight percent of the people in the 21st Space Wing could be listed in this article," said Laning, adding "We only have the best!"

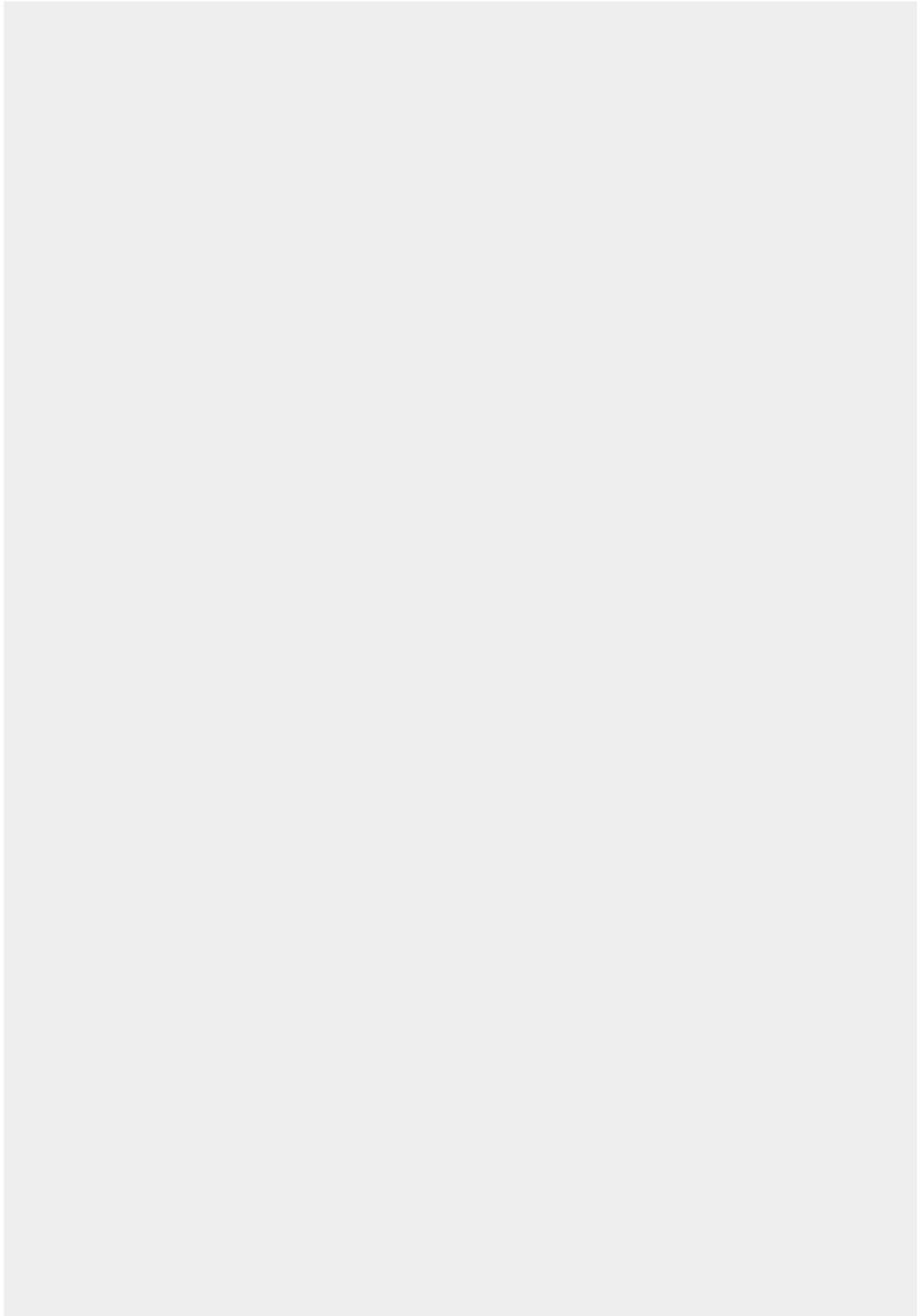
The annual banquet is the commander's way of recognizing and saying thanks in public to those who "rose to the top," Laning explained. "This is the 21st Space Wing's biggest event of the year. We all come together – military leaders, community leaders, supervisors, friends, and family – to recognize the best of 2001."

To find out who in each category took home the award, see the Feb. 8 edition of the Space Observer.

Straight Talk Line

556-9154

Call the 21st Space Wing Straight Talk Line for current information on real-world wing events.



Wing commander, command chief visit Cavalier

By 2nd Lt. Mike Andrews
21st Space Wing Public Affairs

Brig. Gen. Bob Kehler, 21st Space Wing commander, and Chief Master Sgt. Fred Schoettler, 21st SW command chief, visited the 10th Space Warning Squadron at Cavalier Air Force Station, N.D. Jan 16-17.

The annual visit gives the wing leadership an opportunity to interact with squadron personnel and talk about the mission and any policy or program changes.

"The general and I always make a point to talk to the troops and see what issues they're dealing with," said Chief Schoettler. "These troops do an excellent job day in and day out, so its important for us to recognize what they do, and at the same time answer any questions they might have.

Various topics discussed included the thrift savings plan, promotion rates, personnel issues, professional development, and senior rater endorsements.

Since their visit last year, there have been several facili-

ty improvements to better quality of life conditions. New glass backboards for their basketball court and showering facilities were a morale booster. A new on-duty crew breakroom was recently finished, allowing the troops who get stuck because of harsh weather conditions to relax and enjoy a snack.

Gen. Kehler conducted a commander's call and thanked all the men and women of the 10th for another outstanding year of space warning. He also recognized the squadron on its outstanding ECAMP inspection and passed out awards including a civilian ten-year service pin.

"One of my favorite responsibilities as a wing commander is being able to recognize the hard work and dedication of our amazing men and women," said Gen. Kehler.

"The 21st Space Wing's global vigilance brings a lot to the fight, and we wouldn't be able to do it without our units like the 10th keeping watch," said Kehler.

The 10th Space Warning Squadron provides tactical



Courtesy photo

Lt. Col. David Doryland, 10th Space Warning Squadron commander, and members of his staff await the arrival by helicopter of Brig. Gen. Bob Kehler, 21st Space Wing commander, and Chief Master Sgt. Fred Schoettler, 21st SW command chief.

warning and attack assessment of sea-launched and intercontinental ballistic missiles launched against the continental United States and southern Canada. The squadron tracks the skies using the Perimeter

Acquisition Radar Characterization System—a single-faced phased array radar. Missile warning data and assessment information is sent to the North American Aerospace Defense Command

missile warning center at Cheyenne Mountain AS, Colo. Additionally, the 10th SWS provides surveillance, tracking and space object identification support for the space surveillance network.

Tents in Kyrgyzstan mean fixed presence

By Capt. Kristi Beckman
376th Air Expeditionary Wing Public Affairs

BISHKEK, Kyrgyzstan — The recent completion of the first 26 tents here has established a fixed Air Force presence in Kyrgyzstan to help support Operation Enduring Freedom.

Col. Billy Montgomery, commander of the 86th Expeditionary Contingency Response Group, accepted the symbolic key to the new tent city, which is located at Manas International Airport, officially marking the opening of the facility Jan 12.

Most people from the 86th ECRG deployed here from their home unit, the 86th Contingency

Response Group, based at Ramstein Air Base, Germany.

Calling the feat a team, rather than an individual goal, Montgomery said it was personally satisfying for the ECRG because "we know how far we've come in four weeks since we hit the ground. This is a culmination of our efforts."

"It took a team effort," said Lt. Col. Kevin Rumsey, chief civil engineer for the ECRG. "In about 10 days, 20 civil engineers built 26 tents, but we couldn't have done it without the rest of the team. Everyone pitched in to help."

Master Sgt. Scott Molzof, a structural craftsman with the ECRG, said he appreciated the help from everyone who pitched in to get the

job done.

"We didn't have enough people here initially, so the help we received from everyone was great," he said. "One of the unique challenges to building the tent city is the weather here. We're used to building in warmer climates, so we had to get used to the much colder climate here."

Completion of the first 26 tents is only the beginning, Rumsey said.

"We will build 200 to 300 tents, depending on the size of the coalition force to base here," he said.

Each tent will house 10 people. Also within the complex are a kitchen, shower and shave area, a chapel tent, and an Army and Air Force Exchange Service tent. A recreation tent is also planned.

"Reaching this milestone is one of many obvious tangible things that show how dedicated the men and women are to accomplishing the mission here," said Brig. Gen. Chris Kelly, the 376th Air Expeditionary Wing commander. "This is a key milestone in our plans for projecting combat power out of Manas International Airport.

"Despite huge obstacles — being a long way from home, trying to get used to a new place and a new language — we are able to pull together and accomplish great things," he said. "We can only do this through teamwork." (AFPN)



Photo by Capt. Kristi Beckman

People from the 86th Expeditionary Contingency Response Group worked together to build a tent city at Manas International Airport in Bishkek, Kyrgyzstan.

Officers asked to provide input into assignment process

RANDOLPH AIR FORCE BASE, Texas — Air Force Personnel Center officials here are asking officers to provide online feedback about the officer assignment process through a survey being e-mailed Jan. 15 to more than 15,000 people.

Those who receive the e-mail will be asked to click on a Web link and answer 29 general questions and give insight about the effectiveness of the Air Force assignment system and its associated technology. The survey, planned for every two years, gives personnel officials a way to monitor officers' attitudes about the assignments process.

There is a separate portion of the survey for commanders. It includes 23 questions about the effectiveness of the AFAS from a commander's viewpoint. The commander's questions will help determine if the AFAS is placing the right officer in the right job, personnel officials said.

More than two-thirds of the current officer force has already been assigned through AFAS, said Capt. Patricia Rodriguez-Rey, chief of assignment procedures here. "We are interested in making AFAS the best possible assignments system. Feedback by those participating will be valuable to making this happen."

Questions about the survey can be directed to AFPC at (210) 565-4098, or DSN 665-4098. (AFPN)

Today

■ Fun at Work Day at the Bowling Center.

Monday

■ Mothers on the Move, 9:30-10:30 a.m. Mondays, Wednesdays and Fridays, at the Family Advocacy Center.

Tuesday

■ Sponsorship training, 7:30-8:30 a.m., at the Family Support Center.
■ Estate planning seminar, 1-4 p.m., at the Family Support Center.

Wednesday

■ Story time for kids, 10:15 a.m., at the base library.
■ Small business class, 8 a.m.-noon, at the Family Support Center.
■ Country style family buffet, 5-7 p.m., at the Enlisted club.
■ Child and infant CPR, 6-10 p.m. There is a \$30 fee.



Photo by Staff Sgt. Melanie Epperson

Recycle

Irene Fleischman, left, and Esther Martin recycle their office phone books. Peterson Air Force Base receives more than 3,000 telephone books a year, and old books can be recycled to make new ones. There are three locations on base where people can drop them off. The bins are located in the commissary parking lot across from McDonald's, Building 1 and Building 2025. For more information, contact the base recycling manager, Bob Tomlinson, at 556-1458.

Thursday

■ King crab legs, 6-8 p.m., at the Officers' Club.
■ Play group, 10:30-noon, at the base Chapel.

Feb. 1

■ 21st Space Wing Goal Day
■ Schriever Air Force Base Black History Month Kickoff Breakfast, 7:30 a.m., at the Schriever AFB High Frontier Dining Facility. A shuttle will depart the Peterson chapel at 6:30 a.m.

Helpful Numbers

- Family Advocacy Center 556-8943
- Education Center 556-4064
- Library 556-7462
- Community Center 556-7671
- Aquatics Center 556-4608
- Fitness Center 556-4462
- Officers' Club 556-4181
- Enlisted Club 556-4194
- Youth Center 556-7220
- Family Support Center 556-6141
- Chapel 556-4442

Community Notes

Community News

BLACK HISTORY MONTH - The Peterson Air Force Base Black Heritage Committee Luncheon will be held at the Officers' club Feb. 12.

The keynote speaker will be Lt. Gen. John Hopper Jr., Air Education and Training Command vice commander.

Tickets are \$10, and the last day to purchase them is Feb. 1.

For more information, call Leroy Howard at 556-7834.

RED CROSS CLASSES - The American Red Cross will offer a number of classes throughout January and February.

The classes and fees are as follows:

■ Child and infant CPR, Wednesday, 6-10 p.m. There is a \$30 fee.

■ Adult CPR, Feb. 12, 6-9:30 p.m. There is a \$35 fee.

■ First-aid, Feb. 14, 6-9:30 p.m. There is a \$30 fee.

■ Babysitter training for youth ages 11-15, Feb. 16, 9 a.m.-1 p.m. There is a \$30 fee.

For more information, call 556-7590.

MENTORING AND PROFESSIONAL DEVELOPMENT SESSION

- The Pikes Peak chapter of the Air Force Cadet/Officer Mentor Action Program will hold a mentoring and professional development session at 4 p.m. at the Officers' club reception lounge.

The discussion will be about legal issues for military personnel.

For more information, call Maj. Louis Fletcher at 474-2266.

AIRMAN'S ATTIC HOURS - The Airman's Attic is open Tuesdays, 11 a.m.-3 p.m., and Thursdays, noon-3 p.m.

For more information or to donate items, call 556-3125.

Community Activities Center

SNOFEST - SnoFest is Feb. 22-24 at the Keystone Resort.

■ Partigras tickets are on sale at the CAC for \$7 each for those who purchase tickets by Feb. 15. Tickets purchased after Feb. 15 are \$10 each.

■ Lift tickets are on sale now at the CAC. Adults (ages 13 and older) pay \$28 per day and youth (5-12 years) pay \$18 per day.

■ Equipment is available for rent at Outdoor Recreation. Reserve equipment at least 24 hours in advance. Call 556-4867 for more information.

■ Race categories include individual, team, commander's cup and challenge. Look for details in the January issue of Good Stuff or Leisure News. Register at Outdoor Recreation, call 556-4867.

For general information about SnoFest, visit or call the CAC, 556-7671 or 556-1733.

Education Center

SCHOLARSHIPS FOR DEPENDENT CHILDREN - School grants of \$100 to \$1,000 are available for dependent children. Apply on line at <http://www.troa.org>. Application deadline is March 1.

The scholarship program is sponsored by the Retired Officers Association.

SCHOLARSHIPS FOR MILITARY CHILDREN PROGRAM

- Applications for the second annual Defense Commissary Agency/Fisher House Foundation Scholarships for Military Children Program are now available at your local commissary or for download at <http://www.commissaries.com>.

Qualified sons and daughters of U.S. military ID card holders, including retirees, may apply for the \$1,500 scholarships. Application deadline is Feb. 5.

AIR FORCE AID EDUCATION GRANT

- The General Henry H. Arnold Education Grant program awards \$1500 grants to sons and daughters of active duty, retired or deceased Air Force members, retired reservists over age 60, and Title 10 reservists on extended active duty. Spouses are also eligible if the sponsor is assigned to the continental United States.

Applications are available at the Family Support Center or for download at <http://www.afas.org>.

FEDERAL FINANCIAL AID INFORMATION - Students may apply for Federal financial aid online at <http://www.fafsa.ed.gov>.

For questions about FAFSA on the Web, call 1-800-801-0576.

For program related questions, call the Federal Student Aid Information Center at 1-800-433-3243

Leave Donations

VOLUNTARY LEAVE DONATIONS NEEDED - Civilian annual leave donations are needed for numerous individuals throughout the Air Force.

To donate leave, or for more information on the program, call the Civilian Personnel Flight at 556-9231.

Vacancies

NEW YORK AIR GUARD - The 109th Airlift Wing in Scotia, New York, home of the C-130 ski-birds, has traditional guard vacancies in the following career fields:

- 2A1X2, 2A1X3, 2A5X1, 2A6X4, 2A6X6, 2A7X1, 2A7X3, 2F0X1, 3E0X2, 3E1X1, 3E3X1, 3E4X1, 3E9X1, 4A0X1, 4A2X1, 4E0X1, 4N0X1, X4N0X1 and 6F0X1

There are also full-time active duty opportunities in the 2A5X1 and 2A6X6 career fields.

For more information, call Master Sgt. Wesley Ryerson at 1-800-524-5070 or DSN 974-9456.

Peterson Air Force Base Chapel Schedule
Protestant Services

Liturgical Worship
8:15 a.m.

Traditional Sunday
Worship 11 a.m.

Gospel Services
12:30 p.m.

Sunday School
9:45 a.m.

Catholic Services

Mass
Weekdays
11:35 a.m.

Saturdays 5 p.m.
Sundays 9:30 a.m.

Reconciliation
Saturdays 4 p.m.

Religious Education

Adult and pre K-12th grade Sundays
8:30 a.m.

Ready, set, fail?

Learn to use your experiences to turn failures into successes

By Lt. Col. Reggie Selby
21st Contracting Squadron commander
and Kim Diercks
21st Contracting Squadron

How would you like an opportunity to fail? The question probably sounds ridiculous and inspires much laughter. An opportunity to fail? Don't you mean an opportunity to excel?

Really, the opportunity is one and the same — the opportunity to fail is often richer in dividends than the rewards associated with success.

How so? It all depends on how you define failure. Most of us learn to define failure as a negative — something to fear. However, it is this fear — the fear of making a mistake — that is the most common reason we do not set and achieve our goals.

We want a guarantee we will succeed before stepping out and taking risks. Yet, in waiting for this elusive guarantee, we overlook a basic truth: Mistakes are the way we learn. Studies show success does not breed success; failure breeds success.

Thomas Edison is reported to have said, after nearly 1,000 light bulb prototypes that did not work, he had discovered over 900 ways not to make a light bulb. His ultimate success, with the light bulb and hundreds of other inventions, was based on his

willingness to go from failure to failure without losing his enthusiasm.

Edison is not the only great "failure" to whom we can look for inspiration. R. H. Macy (Macy's Thanksgiving Day Parade) went broke the first seven times he tried the retail business.

Martina Navratilova lost 21 of her first 24 matches against Chris Evert. Of course, no list of "failures" would be complete without the inclusion of Babe Ruth, who struck out over 1,300 times in his quest to hit 714 home runs. These were all people who made a lot of mistakes along the way to getting it right.

In fact, getting it right, especially getting it right the first time, can actually inhibit creativity and success. We need mistakes to help us shape and define what we truly mean by success.

In "The Leadership Challenge" by James M. Kouzes and Barry Posner, one corporate leader describes getting something right the first time. As he tells it, he skied all day and never fell down once. He was so elated that at the end of this great day he skied up to his instructor and told him about it. Much to his surprise, the instructor said, "Personally, I think you had a lousy day." Shocked, the man challenged the instructor: "What do you mean, a lousy day? I thought the objective

was to stand up, not fall down." The ski instructor looked him straight in the eye and said, "If you are not falling down, you are not learning."

So, how should you fail? In fact, how can you embrace failure and welcome the lessons it brings? According to author, John C. Maxwell, in his book "Failing Forward," if you change the common perception, or misperception, of failure, you will learn to persevere — keep going when the going gets tough — and reach an ultimate success.

The sooner you realize that failure is the toll you pay to travel the road to success — and learn to "fail forward," the sooner you will accomplish your dreams.

Maxwell offers the following observations to help change the failure paradigm:

1. People think failure is avoidable. It's not.

Do not buy into the notion that mistakes can somehow be avoided. They cannot be. Accept that you will err because you are human, but do not let that keep you from pursuing your dreams.

2. People think failure is an event. It's not.

Failure is just like success. It's a day-to-day process, not someplace you arrive one day. Failure is not a one-time event; it's how you deal with life along the way. Yes, you will make mistakes,

but you cannot conclude that you are a failure until you breathe your last breath. Until then, you are still in the process, and there is still time to turn things around for the better.

3. People think failure is objective. It's not.

When you forget a meeting, miss a deadline, damage a relationship, or make a poor choice concerning your children, what determines whether that action was a failure? Is it the size of the problem it creates, the amount of money your company loses, or how much criticism you endure?

No. The truth is you are the only person who can label what you do a failure. Failure is subjective. Your perception of and responses to your mistakes determine whether they are failures.

4. People think failure is the enemy. It's not.

Most people try to avoid failure like the plague. They are afraid of it. But it takes adversity to create success. NCAA basketball coach Rick Pitino says, "Failure is good. It's fertilizer. Everything I've learned about coaching I've learned from my mistakes."

If you desire to be a high achiever you cannot see mistakes as the enemy.

5. People think failure is irreversible. It's not.

There is an old saying in Texas that goes, "It does not matter how much milk you spill as long as you do not lose your cow." In other words, mistakes are not irreversible. The problems come when you see only the spilled milk and not the bigger picture.

Tom Peters ("In Search of Excellence") wisely acknowledged, "If silly things were not done, intelligent things would never happen." When you make a mistake, keep things in perspective. Understand that on the heels of every mistake is a valuable lesson and another opportunity to improve.

6. People think failure is a stigma. It's not.

Mistakes are not permanent markers. The late Senator Sam Ervin, Jr. stated, "Defeat may serve as well as victory to shake the soul and let the glory out." That's the way we need to look at failure.

When you make mistakes, don't let them get you

down — don't think of them as stigmas. Make each failure a step on the road to success.

7. People think failure is final. It's not.

Even what may appear to be a huge failure does not need to keep you from achieving. Sometimes, what appears to be a failure can change your direction in life and lead you down another road that will ultimately end in success — perhaps in a direction that you wouldn't have considered taking except for that failure.

It's impossible to know where our failures fit into the big picture, so why not look at the failure in a positive light and keep going?

I can think of no greater example of someone "failing forward" than the late Mary Kay Ash, who despite adverse circumstances, obstacles, and hardships, looked trouble in the eye and forged ahead.

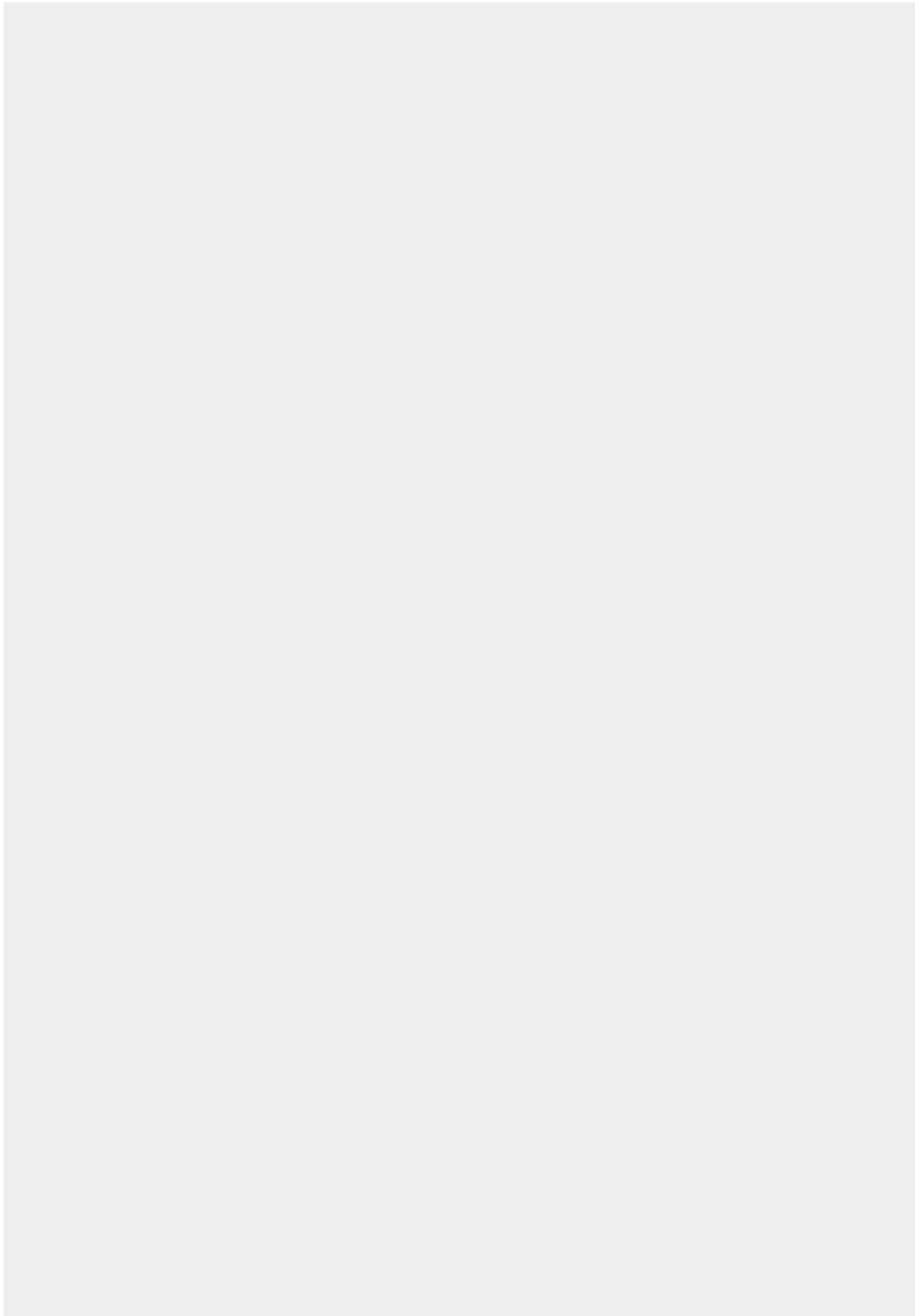
Mary Kay, having sank \$5,000 (her entire life savings) into her new business, having been told by her attorney and accountant she would fail, and having lost her husband to a heart-attack just one month before she was to open her new business, did not accept defeat. As many are aware, Mary Kay left behind a billion dollar business.

Our fear of making mistakes, although the largest roadblock on the path to success, is often intensified by the problem of an outcome-based definition of success. After all, shall we measure our lives, achievements and successes by what we have done, or by what others think of us?

One way of assuring that we give credit where credit is due (to ourselves and our creator) is by redefining success as taking action and doing that which we say we will do.

It is far more satisfying to celebrate the successes within our control — for doing those things we said we would do — rather than waiting for someone else's approval. So start "falling forward." Make lots of mistakes. Give yourself credit for every fall, every bump, every bruise, every time you get back up and take action with integrity. This is how we learn. This is the true measure of success.

(Portions of this article excerpted from John Maxwell's book, Failing Forward)



NORAD NCO to carry Olympic Torch

By Tech. Sgt. Michael Phillips
21st Space Wing Public Affairs

America's patriotic spirit has seen an unprecedented upswing since the tragic incidents of Sept. 11. In addition, the Olympic spirit has taken hold of the country in anticipation of the upcoming Winter Olympics in Salt Lake City.

One NORAD/US Space satellite communications manager knows a little bit about both.

Tech. Sgt. Warren Ary has been selected as an Olympic Torch Runner. Ary will carry the Olympic Torch through Monument, Colorado Thursday, as it makes its way through the Colorado Spring area on its 13,500-mile journey from Atlanta to Salt Lake City. A group of 11,500 torchbearers were chosen from 210,000 applications in a nationwide selection process conducted by the Salt Lake Organizing Committee and sponsors Chevrolet and Coca-Cola.

"My wife wanted to go to the Olympics because she found out it was in Salt Lake," Ary said. "I logged on

to the Web page to find out how to get tickets and what it would cost. I happened to notice an essay contest to carry the Olympic Torch.

"I run, ride bikes, go to spinning classes, whatever I have to do to stay in shape," Ary said. "And it didn't cost anything to enter. I typed up a 100-word essay and submitted it, not thinking I was going to win," he said.

"The essay was on how you've inspired your community," Ary said. "When I was stationed in Misawa, Japan, the base annually hosted the Special Olympics chapter for Northern Japan. I volunteered our work center to sponsor an event. When the next year rolled around, they asked me, 'Are you going to do it again?' I said 'If you want me to, I can.'"

"Every year since then, my old work center's sponsored an event at the Olympics," Ary said. "It's going to be a tradition. On the wall, they have all the letters and all the pictures and all the plaques they've received."

In October, the committee sent out selection notices to all the regions in the United States. Each region pub-

licized the selections by holding press conferences or publicizing the selectees in local newspapers.

"I, unfortunately, was TDY and found out I'd won when I logged onto my e-mail," he said.

Since Ary was living in Monument at the time of his submission, he'll receive the flame at 1:19 p.m. Thursday as it arrives via Route 105 and carry it to downtown Monument.

Though his leg of the route is less than a quarter mile, he said, "even if I only got to go ten feet, it would still be a once-in-a-lifetime opportunity."

Participants had the option to purchase the torch they'll carry as a souvenir. "I'll have my own torch," Ary said. "Once I light it, I'll carry it and pass the flame on to the next runner. Once the flame is extinguished in my torch, I get to keep it forever."

As a 1990 graduate of Falcon High School, his assignment to Peterson in October of 2000 has been kind of a homecoming. "My Mom and step-dad live in Monument," he said. "They're very excited because I get to

carry the torch, and it's right there in their hometown."

"My wife still doesn't believe I'm actually carrying the torch," he said. "In e-mails to her friends, she says 'I think he's carrying it, but ...' She won't believe it until she sees me carrying it. But she's very excited."

The Arys have an eight-month-old son. "He won't get to experience it first hand," Ary said. "When he grows up, we'll have video tape, and all the souvenirs and documentation. It'll be something I can teach him about."

"He can take it for Show-and-Tell and say, 'This is what my Dad carried for the 2002 Olympics.'"

A celebration to mark the arrival of the Olympic Torch in Colorado Springs begins at 4:30 p.m. Thursday near the velodrome in Memorial Park. The torch runner will arrive shortly thereafter.

The Olympic Flame will burn throughout the evening before being picked up Friday morning to continue its journey to the opening ceremonies in Salt Lake City Feb. 8.

Sports Shorts

Air Force Wrestling - People interested in applying for the Air Force Wrestling Team must submit an Air Force Form 303 before Jan. 22. For more information call 556-1515.

Personal trainers - The Fitness Center has personal trainers available. If you are interested in hiring a train-

er, call 556-4462 for more information.

Yoga - Yoga classes, Wednesdays, at 6:15 p.m. and Fridays, 12:15 p.m.

Tae Kwon Do - Tae Kwon Do classes are Tuesdays and Thursdays at the Fitness Center for Children 7-

13, 6-7 p.m., and children 14 and older, 7-8 p.m. All military and DoD ID card holders are eligible. Call 556-1515 for details.

Crud tourney - The Rocky Mountain Crud Championship is from 3-9 p.m. Jan. 25 at Peterson's officer's club ozone room. Teams must consist of five players and registration fee is \$10 per team, to cover costs for food and door prizes. For

more information contact a company grade officer's council member.

Military Ski Team - The Military Ski Team is looking for skiers who have had some racing experience or are strong recreational skiers.

For more information on the ski team, call Dan Wilson at Peterson Air Force Base, 554-9189; or Brian Healy at Schriever AFB, 567-4759.

